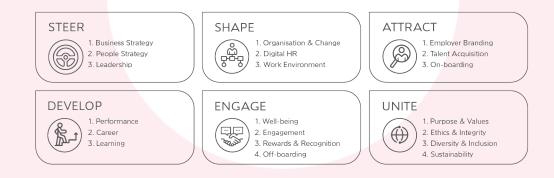
Certificate

This is to testify that **Rubber Estates Nigeria Limited** has been certified as



Based on a comprehensive analysis of their Human Resources environment, this company has the right to use the Top Employer Certification seal for one calendar year.

The certificate serves as confirmation that independent research by Top Employers Institute has assessed and confirmed HR practices and policies in the following domains:



The company completed the following steps: **HR BEST PRACTICE SURVEY, VALIDATION and AUDIT** in order to qualify for certification. The company's performance score was rated against an international standard and this company has achieved Top Employer status for the year 2024.

We thank you for contributing to enriching the world of work. Congratulations Top Employer!

Amsterdam, 1 July 2024

David Plink Chief Executive Officer



Top Employers Institute Headquarters Mondriaan Tower Amstelplein 36, Amsterdam The Netherlands

